# Traditional Data Governance should be utterly 'Expunged'

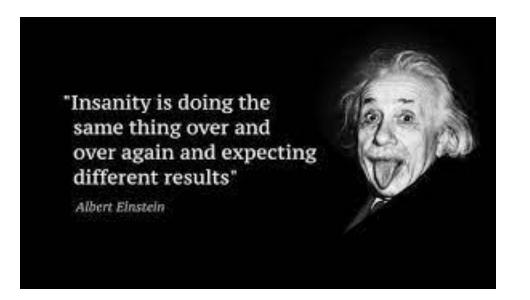
### **DATACON AFRICA 2023**

# Dr. Sizwe Gwala

Head: Data Governance, Absa Bank

30 May 2023

**'Expunging'** refers to the act of eliminating from existence (erasing, deleting, or destroying) information or records. It is commonly used in a legal context when referring to the removal of a conviction from a person's profile.



# Marketing SA as thee best





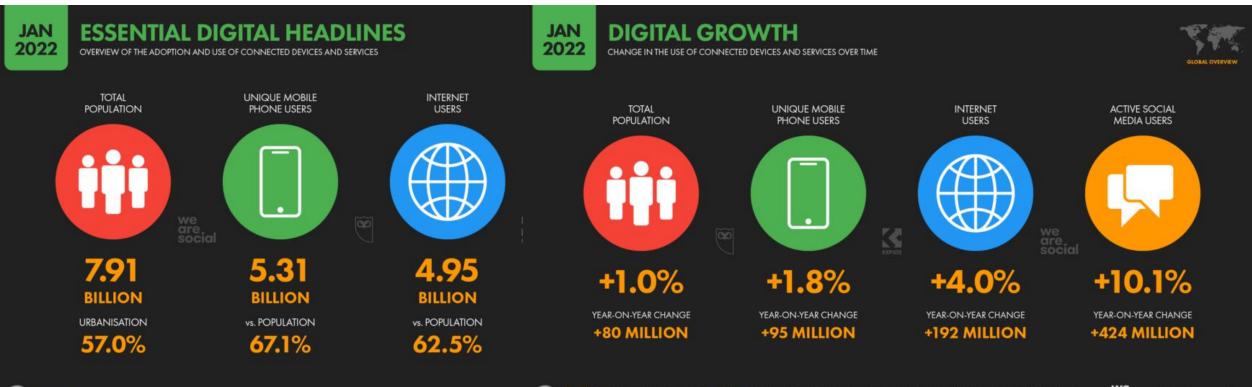




## Scope

- 1. Background & Overview
- 2. The Digital Transformation is taking centerstage
- 3. Modern technologies that gives businesses a competitive advantage
- 4. Traditional Data Governance should be utterly expunged
- 5. Moving towards Holistic Approach
- 6. Data Observability as the solution
- 7. Discussion

### The Digital Transformation is taking centerstage

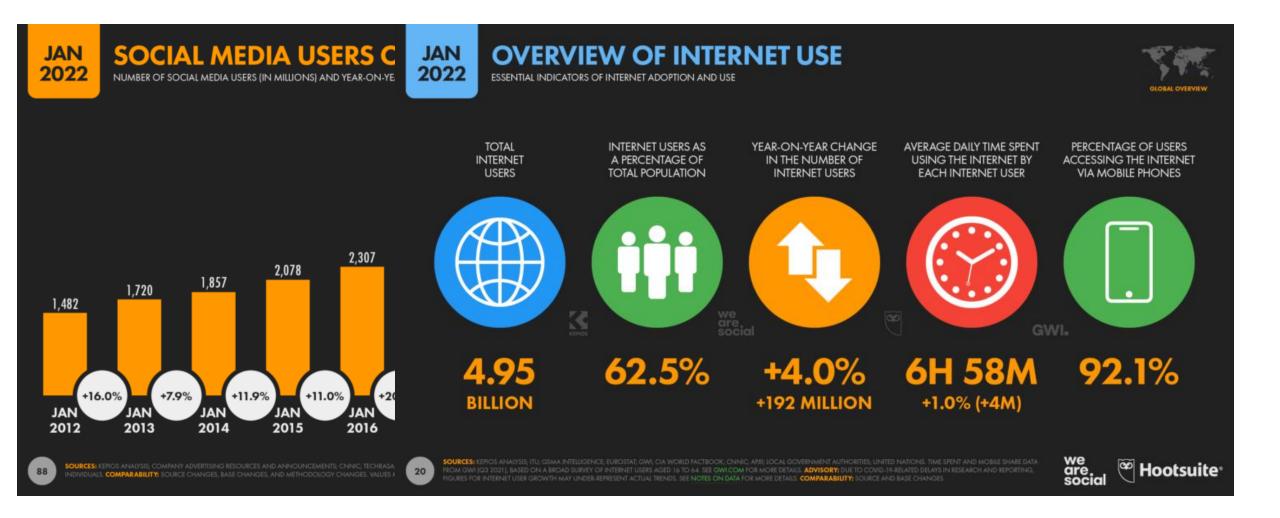


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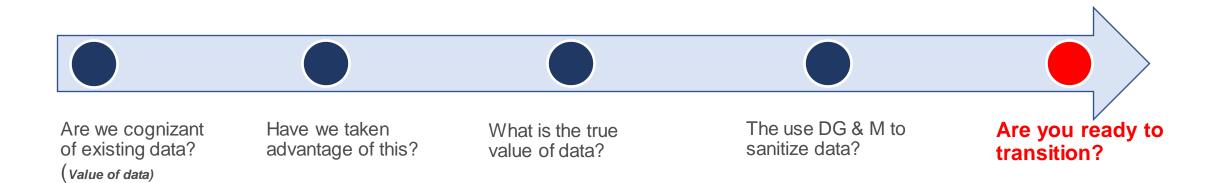
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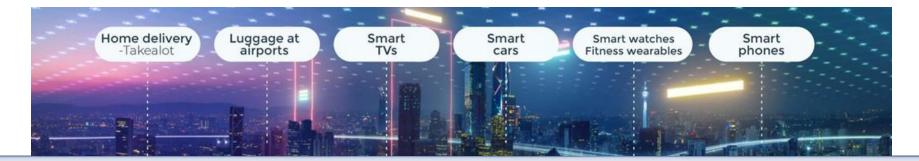
#### The Digital Transformation is taking centerstage

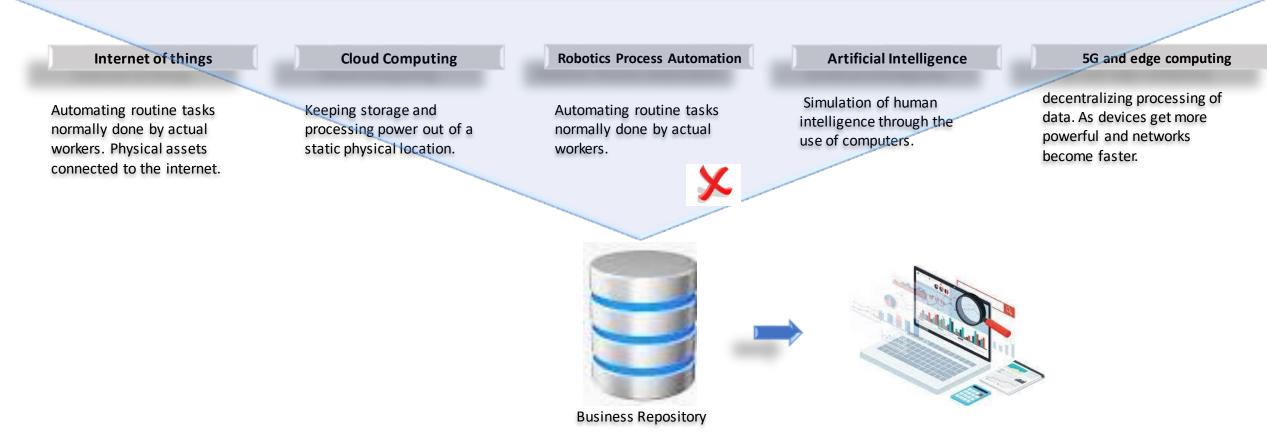


### Why do digital transformation projects fail?



#### Modern technologies that gives businesses a competitive advantage





### Why do digital transformation projects fail?

Misalignment to business outcomes

Most technologists, vendors included, struggle to put DX into financial language



□ Misallocation of teams.



Shiny toy syndrome

□ Stop buying cool things that don't have a solid business case for implementation! Stop it!

Lack of awareness within the organization

Humans by default fear what they don't understand.

#### Distraction by the minutia

Part of what makes engineers and coders great is their attention to detail.

### Traditional Data Governance should be utterly expunged



#### A call for action

Clarity on what business value is, how it is defined, how it relates to data, and how it will be measured. Understanding of the technical systems and application landscape, and CDE's.

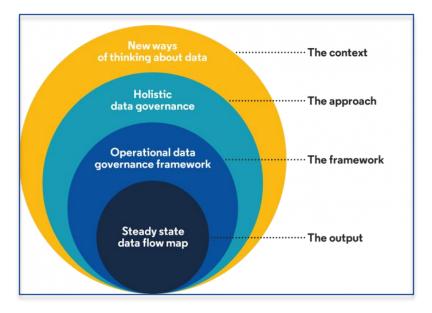
creating a capability to promptly provision data when required, in a governed manner.

Documenting a DG stakeholder matrix with clearly defined roles and responsibility throughout the data value chain.

## **Moving towards Holistic Approach**

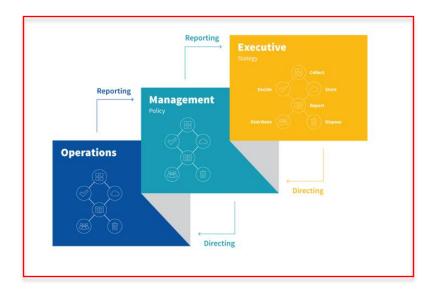


As-is assessment: Executive, the management, and the operations



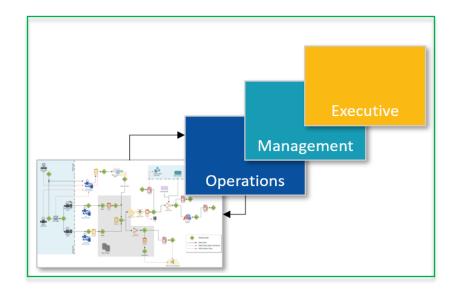


Steady state data flow map interacting with the cascading scorecard

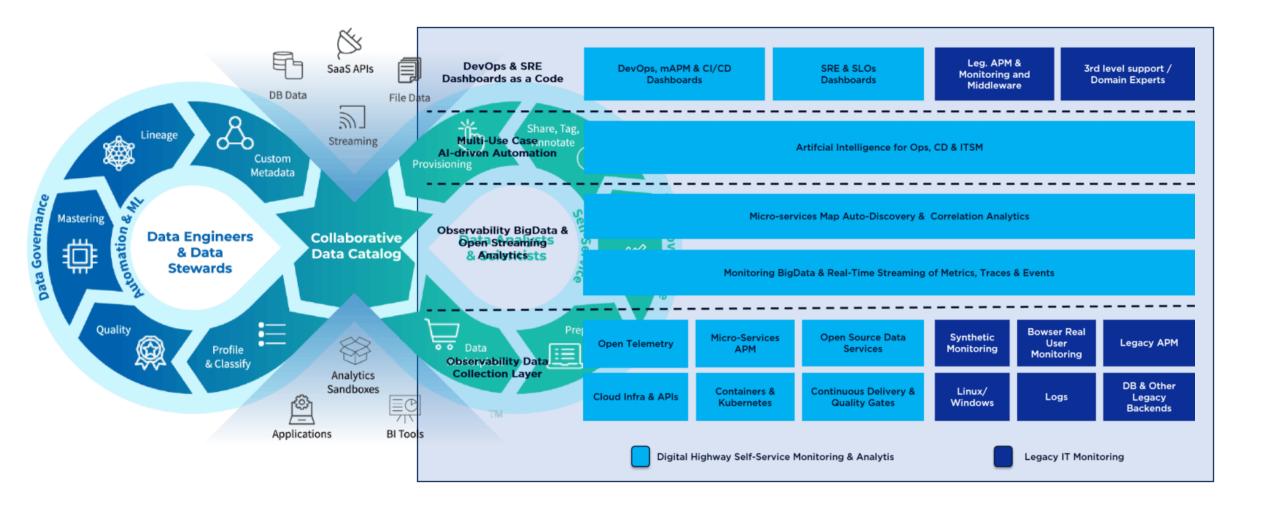


#### Embrace operational Data Governance Framework





#### Data Observability as a 'Holistic Approach'



## Thank You

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