



Reinventing the Future of Financial Services with Al

Lingchen Guo Visa Inc.



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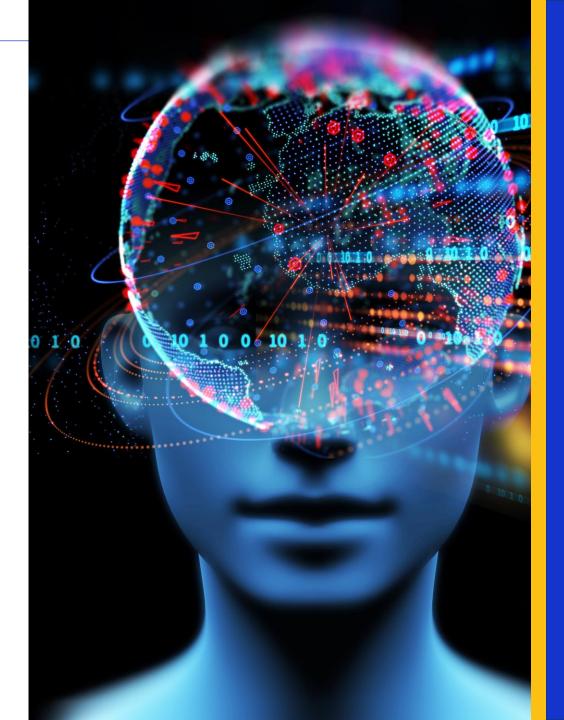
Senior Director

Visa Consulting & Analytics – Intelligence and Data Solution

Al in Financial Services

2 Innovating Financial Products

3 The Al Balancing Act



AI in Financial Services

What are the **examples of Al** use cases in the news

Note:



Acquire customers

via more targeted marketing and needs-driven outreach





Right content for audiences

U.S. Bank leverages Al-driven audience avatars to ensure the 'Power of Us' campaign resonates with its core target audiences



[1] https://ir.usbank.com/news-events/news/news-details/2024/U.S.-Bank-Launches-The-Power-of-Us-Campaign-[2] https://www.bankingdive.com/news/us-bank-supernatural-ai-power-of-us-marketing-campaign-jake-gyllenhaal-voice-All brand names, logos and/or trademarks are the property of their respective owners, are used for identification purposes only, and do not necessarily imply product endorsement or affiliation with Visa.



Tailored messaging for results

Ally Bank uses Al to test different versions of campaign messages and identify the ones generating the highest customer response



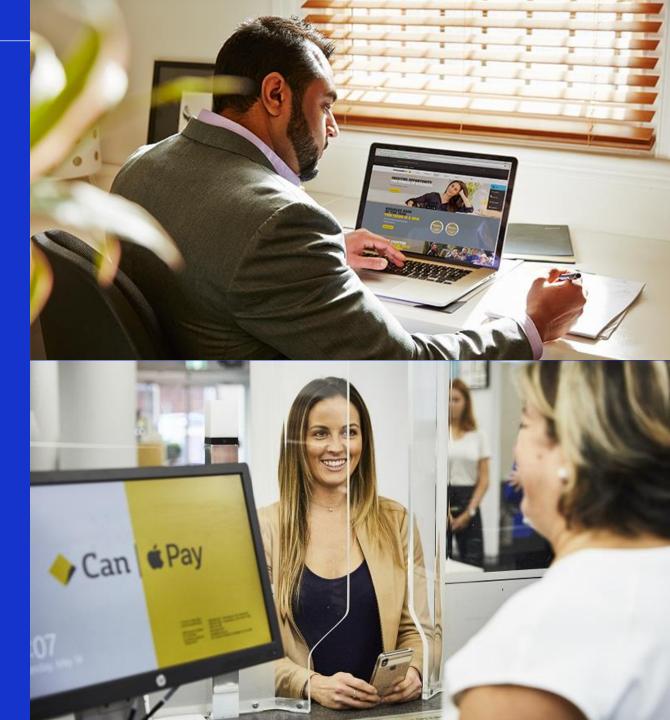
Source:

[1] https://www.parsado.com/wp.content/uploads/2024/07/How.Ally.Financial-Leveraged-Parsado-to-Drive-R2C-Growth2.pdf



Advanced Simulation for Accuracy

Commonwealth Bank of Australia tries to emulate the behaviors of customers using Al for testing, expanding, and improving its products and services



Source

[1] https://www.commbank.com.au/articles/newsroom/2023/10/generative-ai-synthetic-agents.html



The impact of AI on optimizing campaign contents and messaging ...

57%

increase in new product adoption above what was achieved before¹

Engaging customers

via more seamless experience and higher relevancy





Always-on Assistance

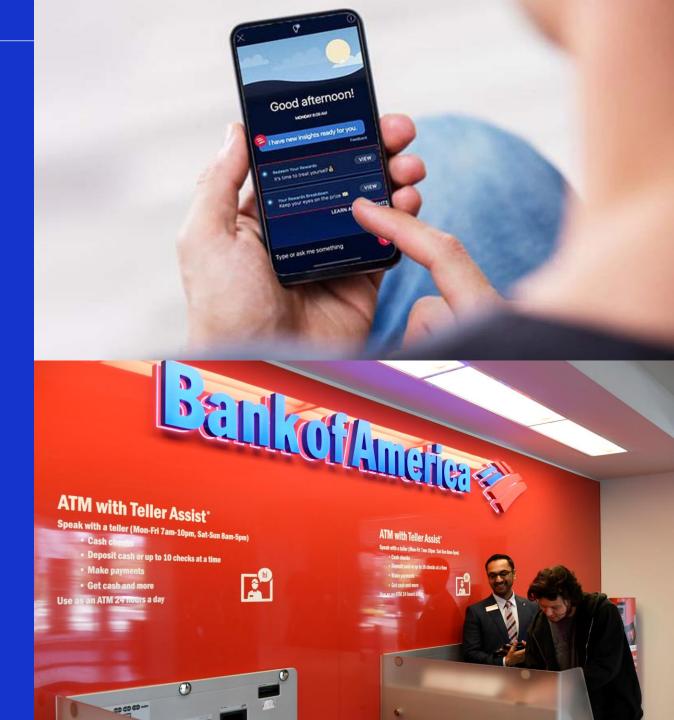
Bank of America's Al-powered chatbot Erica® assists customers with everyday banking needs through the mobile app for a seamless banking experience

Source:

[1] https://promotions.bankofamerica.com/digitalbanking/mobilebanking/erica

[2] https://newsroom.bankofamerica.com/content/newsroom/press-releases/2024/04/bofa-s-erica-surpasses-2-billion-interactions--helping-42-millio.html





Act on the right intent

Capital One leverages Al to identify customer intent, helping customers find relevant information and enabling service agents to choose the most effective digital channels for communication

Source

[1] https://www.capitalone.com/tech/machine-learning/dynamic-customer-embeddings-sequential-recommendation-representation-learning/



eno I'm Eno, your Capital One assistant. I'm not a human. so i'm available 24/7. Ask me a question, or try one of How do I transfer money? How do I add an account to What's my available credit?

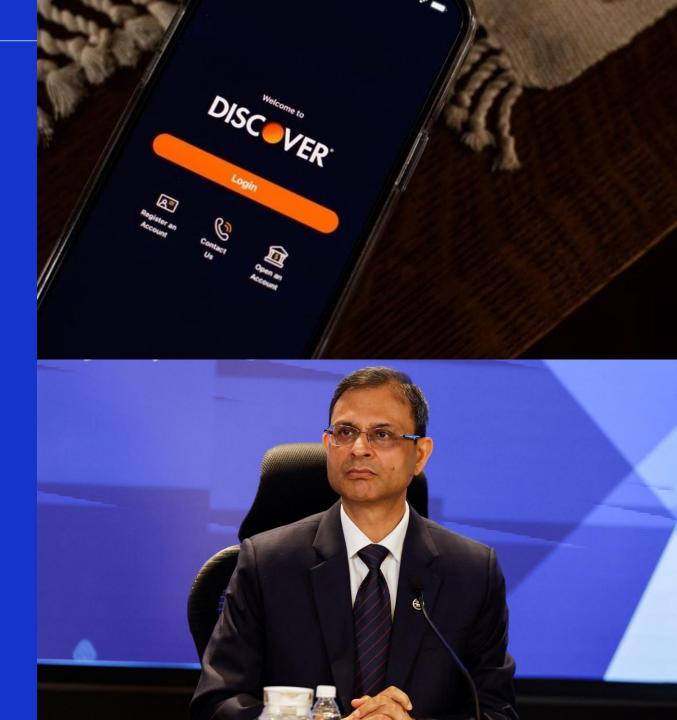
Prepared for Assistance

Discover Financial Services integrates Al into its customer care centers through intelligent document summarization and real-time search assistance. **India's central bank** governor calls on banks to adopt Al to address consumer complaints

Source

[1] https://investorrelations.discover.com/newsroom/press-releases/press-release-details/2024/Discover.Financial-Services Deploys-Google-Clouds-Generative-Al-to-Transform-Customer-Service/default.aspx
[2] https://www.reuters.com/technology/artificial-intelligence/indias-central-bank-governor-calls-banks-adopt-ai-address-consumer.complaints-0/25-03-17/





The impact of AI on customer engagement with personalized and seamless interactions...

70%

reduce in call handle time and search time by Discover¹

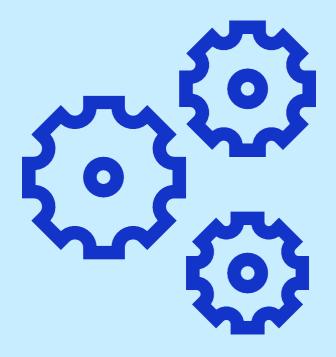
44

seconds for customers to get answers needed from Erica^{®2}

Source:

^[2] https://newsroom.bankofamerica.com/content/newsroom/press-releases/2024/04/bofa-s-erica-surpasses-2-billion-interactions--helping-42-millio.html

Operate effectively and efficiently, while managing operational risk





Increasing efficiency & productivity

JPMorgan Chase and Citigroup rolled out Alpowered tools for their employees to better process documents, generate ideas, and streamline the information flow within the company

Source:

[1] https://www.forbes.com/sites/janakirammsv/2024/07/30/jpmorgan-chase-leads-ai-revolution-in-finance-with-launch-o llm-suite/

[2] https://www.reuters.com/technology/artificial-intelligence/citigroup-rolls-out-artificial-intelligence-tools-employees-eight-countries-2024-12-04/

VISA



Improving regulatory efficiency

European Central Bank uses Al to help supervisors efficiently analyze, extract, and consolidate information from various banking documents for improved oversight

Source:

] https://investor.visa.com/news/news-details/2024/Visa-Announces-Generative-Al-Powered-Fraud-Solution-to-Combat-

[2] https://www.cnbc.com/2024/07/26/ai-and-machine-learning-helped-visa-combat-40-billion-in-fraud-activity.html

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Enhancing fraud solution

Visa leverages AI to detect broader patterns of suspicious behavior across the network enhance fraud prevention and protect customers from unauthorized transactions.





in gaining efficiency and controlling risks...

20%

Increase in productivity by JPMorgan Chase ¹

85%

more fraud blocked on Cyber Monday 2024 by Visa²

Source

^[1] https://www.reuters.com/technology/artificial-intelligence/jpmorgan-engineers-efficiency-jumps-much-20-using-coding-assistant-2025-03-13/

^[2] https://www.pymnts.com/fraud-prevention/2024/visa-ai-helped-block-85percent-more-fraud-on-cyber-monday/

Innovating Financial Products

What to consider when building the **next generation** of financial products

Note:



The Al-Powered Financial Product Lifecycle

From Insights to Innovation: The Al Journey in Financial Products



Understand Customers Better

Al enables deep analysis of customer behaviors, preferences, and financial activities by leveraging vast amounts of data. This allows financial institutions to gain a clearer picture of customer needs, segment audiences effectively, and optimize product offerings based on real-world usage patterns.



The Al-Powered Financial Product Lifecycle

From Insights to Innovation: The Al Journey in Financial Products



Serve Customers Better

Al enables deep analysis of customer behaviors, preferences, and financial activities by leveraging vast amounts of data. This allows financial institutions to gain a clearer picture of customer needs, segment audiences effectively, and optimize product offerings based on real-world usage patterns. Al transforms customer interactions by enabling seamless, intelligent, and proactive financial services. From customized messages to Al-powered chatbots and agentic AI systems that can take autonomous actions on behalf of users. Al ensures faster, smarter, and more intuitive experiences.

Understand Customers Better



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Innovate & Evolve Better

Al drives continuous financial product innovation by streamlining processes, unlocking new capabilities, and enabling the creation of next-generation solutions. From Al-driven risk assessment to embedded finance and hyper-personalized offerings, Al empowers institutions to stay competitive and meet evolving customer expectations.



Using AI to gain deep insights into customer needs, behaviors, and preferences

Interview & Survey Analytics Automatically transcribe, summarize, and analyze interviews and survey responses, identifying key themes, sentiment, and patterns at scale. **Productivity** Enables faster, more accurate insights, reduces manual effort, uncovers hidden trends, and minimizes bias in decisionmaking.



Using AI to gain deep insights into customer needs, behaviors, and preferences

Interview & Survey Social Listening Analytics Automatically transcribe, summarize, and Analyzes and monitors social media, forums, analyze interviews and survey responses, and online reviews to detect trends, identifying key themes, sentiment, and sentiment, and emerging topics in real time patterns at scale. **Productivity Proactivity** Enables faster, more accurate insights, Helps businesses understand public reduces manual effort, uncovers hidden perception, track brand reputation, and trends, and minimizes bias in decisionrespond proactively to customer needs and market shifts making.



Using AI to gain deep insights into customer needs, behaviors, and preferences

Interview & Survey Social Listening Audiences & Analytics Personalization Automatically transcribe, summarize, and Segments audiences based on evolving Analyzes and monitors social media, forums, analyze interviews and survey responses, and online reviews to detect trends, customer behavior, enabling personalized identifying key themes, sentiment, and sentiment, and emerging topics in real time recommendations, content, and marketing patterns at scale. strategies **Productivity Proactivity Profitability** Enables faster, more accurate insights, Helps businesses understand public Drives higher engagement, improves reduces manual effort, uncovers hidden perception, track brand reputation, and marketing effectiveness, and delivers trends, and minimizes bias in decisionrespond proactively to customer needs more tailored experiences making. and market shifts

Using AI to gain deep insights into customer needs, behaviors, and preferences

Project Examples



Interview & Survey
Analytics



Social Listening



Audiences & Personalization



Testing & Simulation

pplication

Automatically transcribe, summarize, and analyze interviews and survey responses, identifying key themes, sentiment, and patterns at scale.

Analyzes and monitors social media, forums, and online reviews to detect trends, sentiment, and emerging topics in real time Segments audiences based on evolving customer behavior, enabling personalized recommendations, content, and marketing strategies

Conducts scenario-based testing to predict outcomes, optimize strategies, and refine decision-making



Productivity

Enables faster, more accurate insights, reduces manual effort, uncovers hidden trends, and minimizes bias in decision-making.



Proactivity

Helps businesses understand public perception, track brand reputation, and respond proactively to customer needs and market shifts



Profitability

Drives higher engagement, improves marketing effectiveness, and delivers more tailored experiences



Predictivity

Improves efficiency and enhances innovation through rapid experimentation without affecting existing process



Serve Customer Better

Leveraging AI to deliver personalized, seamless, and real-time financial products and services

"HOW TO" The Information Age In the early days of customer service, the focus was on providing knowledge. Users would rely on FAQs, manuals, or website searches to find step-by-step instructions for solving their problems



Serve Customer Better

Leveraging AI to deliver personalized, seamless, and real-time financial products and services

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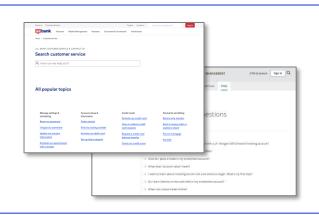
"HOW TO"

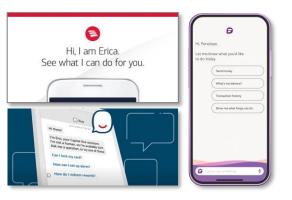
The Information Age

"ASK ME"

The Rise of Chatbots

In the early days of customer service, the focus was on providing knowledge. Users would rely on FAQs, manuals, or website searches to find step-by-step instructions for solving their problems Customers could ask specific questions and receive immediate automated responses. Chatbots could assist with a wide variety of tasks, but they still have limitations







Serve Customer Better

Leveraging AI to deliver personalized, seamless, and real-time financial products and services

volution

"HOW TO"

The Information Age

"ASK ME"

The Rise of Chatbots

"I WANT TO"

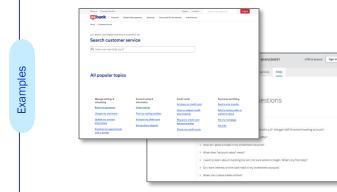
The Age of Agentic Al

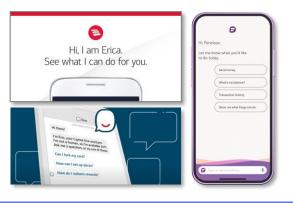
pplication

In the early days of customer service, the focus was on providing knowledge. Users would rely on FAQs, manuals, or website searches to find step-by-step instructions for solving their problems Customers could ask specific questions and receive immediate automated responses. Chatbots could assist with a wide variety of tasks, but they still have limitations

Customers no longer need to ask specific questions.

They simply express their desire or task, and Al takes care of the rest – actions are taken autonomously, and the experience is truly seamless







Autonomous Task Execution

"move \$100 from my checking account to saving account"



Context-Aware Assistance

"Alex, here are the suggested ways to pay off your bills"



Multi-Step Problem Solving

"help me submit my claims for the recent car accident"

And More...

Using AI to enable solutions that meet future needs and create products that go beyond current expectations

Dynamic Offering Al enables financial products to continuously adapt to customer behavior, market shifts, and regulatory changes, ensuring they stay relevant and effective Al-driven Insurance Policies Personalized premiums based on lifestyle behaviors, such as safe driving or fitness habits Dynamic Mortgage Pricing Al tailors interest rates based on financial health and repayment patterns rather than fixed tiers



Using AI to enable solutions that meet future needs and create products that go beyond current expectations

Themes	Dynamic Offering	Continuous Learning	
Summary	Al enables financial products to continuously adapt to customer behavior, market shifts, and regulatory changes, ensuring they stay relevant and effective	Al-powered systems improve over time by learning from new data, enhancing decision- making, risk management, and customer interactions	
Examples	Al-driven Insurance Policies Personalized premiums based on lifestyle behaviors, such as safe driving or fitness habits Dynamic Mortgage Pricing Al tailors interest rates based on financial health and repayment patterns rather than fixed tiers	Advanced Fraud Detection Continuously evolves by learning new fraud patterns and emerging fraud technologies to stay ahead of the curve Self-learning Chatbots Al memorizes customer preferences and historical conversations to provide better answers every time	

Using AI to enable solutions that meet future needs and create products that go beyond current expectations

Dynamic Offering Continuous Hyper-Personalized Learning Al enables financial products to Al-powered systems improve over time by Al tailors financial services to individual Summary continuously adapt to customer behavior, learning from new data, enhancing decisionneeds, delivering customized market shifts, and regulatory changes, making, risk management, and customer recommendations, dynamic pricing, and ensuring they stay relevant and effective personalized experiences at scale interactions Al-driven Insurance Policies **Advanced Fraud Detection Robo Wealth Advisors** Personalized premiums based on lifestyle Continuously evolves by learning new fraud Automatically adjust investment strategies behaviors, such as safe driving or fitness patterns and emerging fraud technologies to based on user risk tolerance and market Examples habits stay ahead of the curve changes **Dynamic Mortgage Pricing** Self-learning Chatbots **Smart Banking Assistants** Al tailors interest rates based on financial Al memorizes customer preferences and Offer real-time financial coaching based on health and repayment patterns rather than historical conversations to provide better spending habits and income patterns fixed tiers answers every time

Using AI to enable solutions that meet future needs and create products that go beyond current expectations

Dynamic Offering



Continuous Learning



Hyper-Personalized



Expanding Inclusion

Summary

Al enables financial products to continuously adapt to customer behavior, market shifts, and regulatory changes, ensuring they stay relevant and effective Al-powered systems improve over time by learning from new data, enhancing decisionmaking, risk management, and customer interactions Al tailors financial services to individual needs, delivering customized recommendations, dynamic pricing, and personalized experiences at scale Al is making financial services more accessible by enabling fairer lending, alternative credit scoring, and inclusive banking solutions for underserved populations

Examples

Al-driven Insurance Policies

Personalized premiums based on lifestyle behaviors, such as safe driving or fitness habits

Dynamic Mortgage Pricing

Al tailors interest rates based on financial health and repayment patterns rather than fixed tiers

Advanced Fraud Detection

Continuously evolves by learning new fraud patterns and emerging fraud technologies to stay ahead of the curve

Self-learning Chatbots

Al memorizes customer preferences and historical conversations to provide better answers every time

Robo Wealth Advisors

Automatically adjust investment strategies based on user risk tolerance and market changes

Smart Banking Assistants

Offer real-time financial coaching based on spending habits and income patterns

Alternative Credit Scoring

Al evaluates non-traditional data (e.g., rent, utility payments) to provide credit access to thin-file consumers

Al-driven Microloans

Financial institutions use AI to assess risk for small business owners and individuals without formal credit history



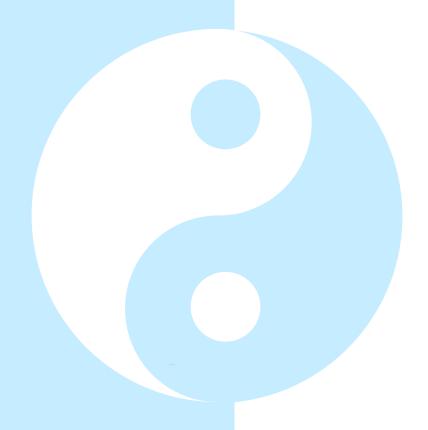
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The Al Balancing Act

Beyond the hype: What it really takes to implement Al successfully



Harnessing Al requires
balance – embracing its
strengths while
respecting the caveats



Al is Not a Magic Wand

Balancing Expectations and Reality

YANG: Expectations

Al is the solution of everything, a magic wand that can automate the process, make the decision, drive the innovation, and deliver the impact.



Al is Not a Magic Wand

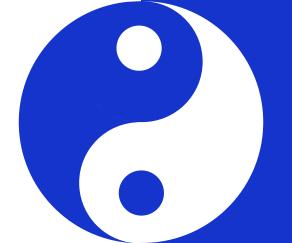
Balancing Expectations and Reality

YANG: Expectations

Al is the solution of everything, a magic wand that can automate the process, make the decision, drive the innovation, and deliver the impact.

YIN: Reality

Al is not a perfect solution – its effectiveness depends on data quality, constant updates, and human judgment.



AI Requires Investment

Balancing Costs and Long-Term Value

YANG: Long-Term Value

Al has the potential to drive real, sustained impact. Over time, it can boost efficiency, unlock new capabilities, and give organizations a serious edge



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Balancing Costs and Long-Term Value

YANG: Long-Term Value

Al has the potential to drive real, sustained impact. Over time, it can boost efficiency, unlock new capabilities, and give organizations a serious edge

YIN: Costs of Al

Al requires substantial investment in terms of time, talent, infrastructure, and real money. The lift can be very heavy, and it will likely take time before significant returns show up.



Al Governance is Heavy

Balancing Innovation and Regulation

YANG: Innovation

Al presents a tremendous opportunity to revolutionize financial industry, from transforming customer experiences to reshaping how financial products are built and delivered.



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YIN: Compliance

Al in financial services must be guided by strict regulations to make sure what comes out of Al is fair, explainable, and aligned with consumer protection laws.



Al should enhance decision-making, **not** replacing it



Reinventing the Future of Financial Services – Recap

How Al drives innovation and delivers impact



Key Insights



Al in Financial Service

Al is widely used in financial services to help financial institutions reach customers more effectively, engage them in smarter ways, and operate more efficiently



Key Insights





Al in Financial Service

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Innovating Financial Products

Al is transforming the entire product lifecycle, from understanding customer needs, enhancing customer service to driving the creation of new financial products



Key Insights







AI in Financial Service

Al is widely used in financial services to help financial institutions reach customers more effectively, engage them in smarter ways, and operate more efficiently

Innovating Financial Products

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The Al Balance Act

Successful Al adoption requires intention. Expectations must be grounded in reality. Long-term value requires upfront investment. And innovation has to walk hand-in-hand with responsibility.



Think Big with Al Build with Care

How can your organization embrace Al efficiently and responsibly?

Engage with Visa Al leaders & Experts

Visit https://www.visa.com/vca to learn more about how Visa can help



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