



# LESSONS FROM AN UNEXPECTED CISO

CISO MELBOURNE  
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# Me.

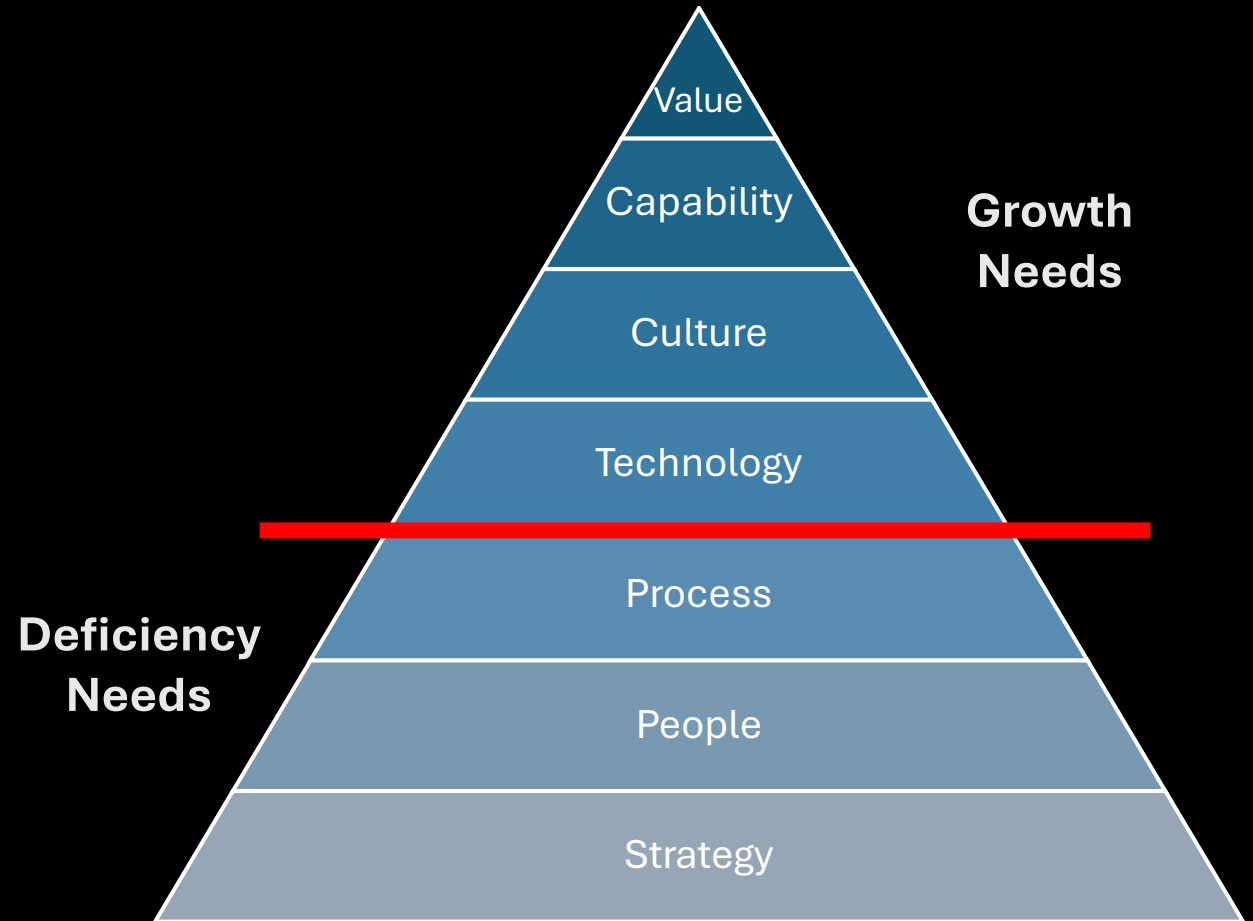
## Will Sharpe

Chief Information Security Officer

- Strategy
- Architecture
- Operations & Engineering
- Husband & Father
- Mosh Pit Enthusiast

# Ruthless prioritisation & understanding what is REALLY important

- Strategy comes first
- You need need a solid foundation



*"It isn't normal to know what we want. It is a rare and difficult psychological achievement." – Abraham Maslov*

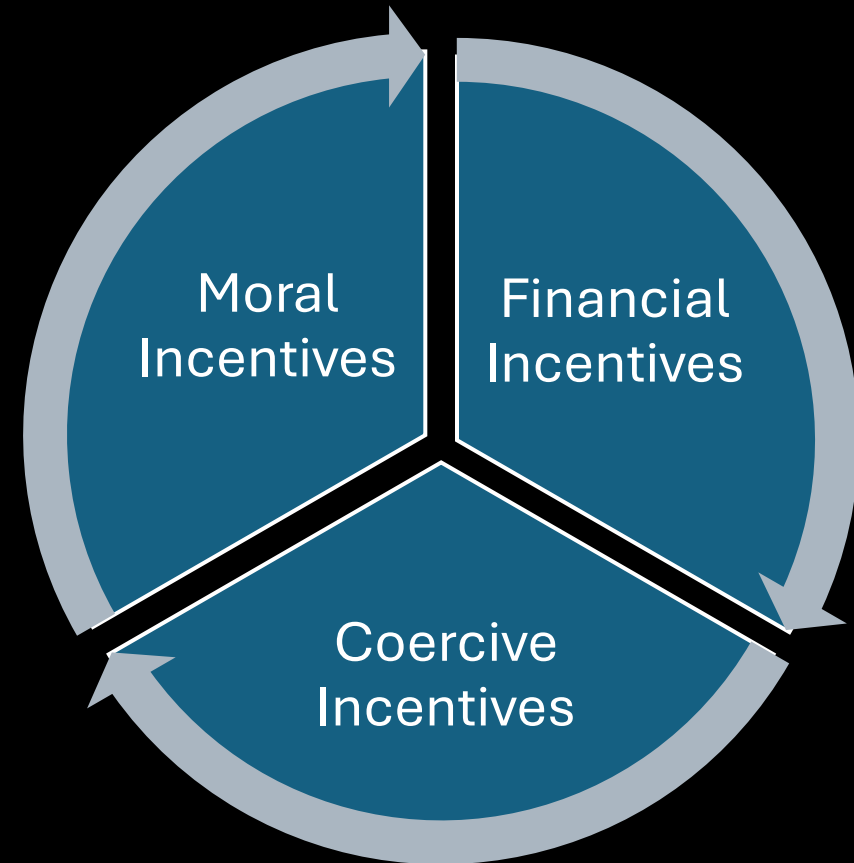
# Find your incentive structures

Understand that:

- there is no natural law
- There are always competing priorities

Consider:

- Risk Management
- Metrics
- Removing the decision-making process



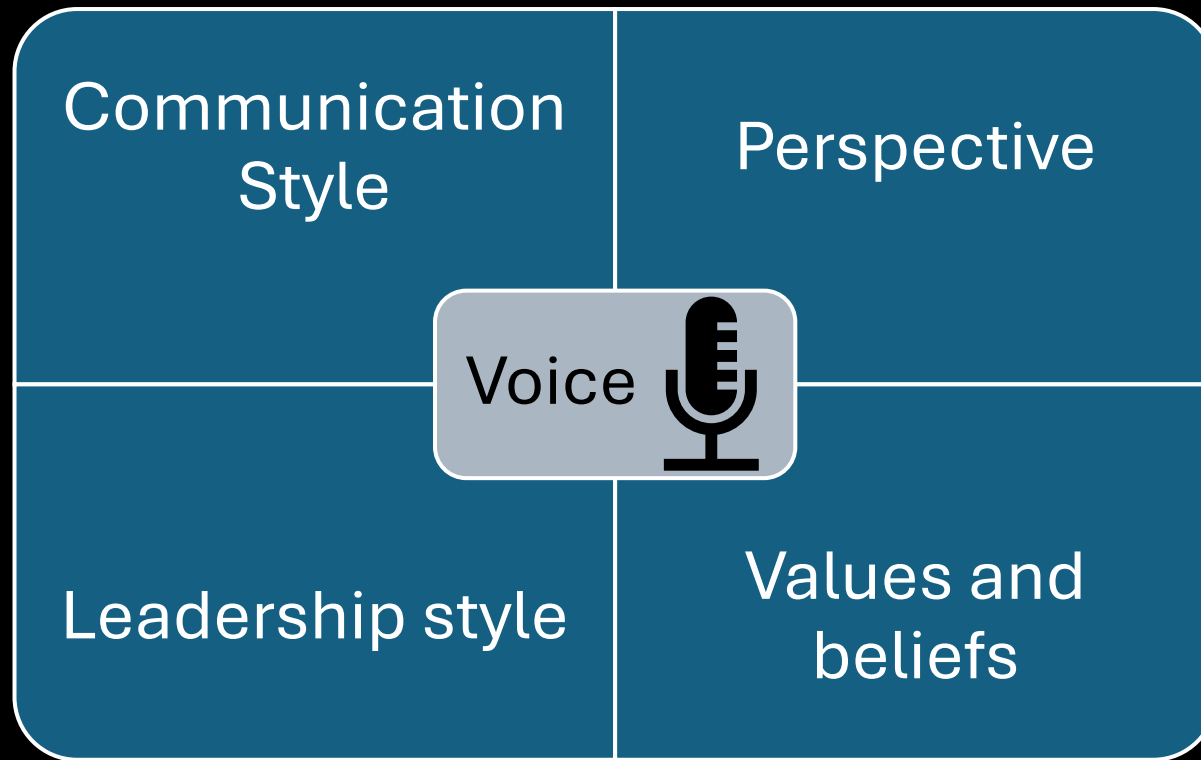
*"Show me the incentive and I will show you the outcome" – Charlie Munger*

# Building a high performing team

- Multi-disciplinary, yet align to individual professional growth
- Get out of their way, and encourage accountability
- Deliver outcomes

*“You can teach skills, but you can’t teach attitude”* – Robbie Sinclair

# Find your voice, because you opinion carries weight



*“Say to yourself in the early morning: I shall meet to-day inquisitive, ungrateful, violent, treacherous, envious, uncharitable men” - The Meditations of the Emperor Marcus Antoninus/Book 2*

# Embrace open source

- Layer your technical security capabilities with open-source tooling
- Complete interoperability across capability landscape, so long as you're willing to put in the work.
- Cost effective
- Learning and development opportunities

*“In real open-source, you have the right to control your own destiny”* - Linus Torvalds

Thanks.